

COLUMBUS REGIONAL AIRPORT AUTHORITY
JOHN GLENN / RICKENBACKER / GLOBAL LOGISTICS PARK / BOLTON FIELD
2022
BUDGET SUMMARY BY BUSINESS UNIT

BOARD DATE: NOVEMBER 30, 2021

	CMH	LCK	GLP	TZR	TOTAL
	2022 Budget	2022 Budget	2022 Budget	2022 Budget	
OPERATING REVENUE					
AUTO PARKING	\$ 26,817,448	\$ 1,541,585	\$ -	\$ -	\$ 28,359,033
AIRLINE REVENUE	41,947,936	1,170,064	-	-	43,118,000
GROUND TRANSPORTATION	12,769,144	31,379	-	-	12,800,523
CONCESSIONAIRES & MISC LESSEES	2,898,576	2,422,617	-	353,885	5,675,079
AIR FREIGHT	15,854	13,042,812	-	-	13,058,666
HOTEL REVENUE	8,959,423	-	-	-	8,959,423
GENERAL AVIATION	3,554,735	92,392	-	704,500	4,351,627
GROUND HANDLING SERVICES	-	7,782,495	-	1,220	7,783,715
FOREIGN TRADE ZONE	-	-	322,500	-	322,500
INTERMODAL LIFT FEES	-	1,118,897	-	-	1,118,897
OTHER INCOME	387,804	65,055	7,244	-	460,103
TOTAL REVENUE	\$ 97,350,920	\$ 27,267,296	\$ 329,744	\$ 1,059,605	\$ 126,007,565
OPERATING EXPENSES					
SALARIES & WAGES	\$ 25,525,784	\$ 5,131,641	\$ 127,657	\$ 172,980	\$ 30,958,063
BENEFITS & PERSONNEL EXPENSES	8,159,291	1,700,885	43,982	64,715	9,968,873
SUPPLIES & MATERIALS	2,936,663	2,805,959	250	322,997	6,065,869
SERVICES	22,414,199	4,957,074	156,142	531,324	28,058,739
HOTEL SERVICES	5,491,411	-	-	-	5,491,411
CONTRACT LABOR	10,277,512	5,954,432	-	272,524	16,504,468
OTHER EXPENSES	-	-	-	-	-
CAPITAL OUTLAYS	325,025	31,000	-	-	356,025
CAPITAL OUTLAY OFFSET	(325,025)	(31,000)	-	-	(356,025)
TOTAL EXPENSES	\$ 74,804,860	\$ 20,549,991	\$ 328,031	\$ 1,364,541	\$ 97,047,423
NET OPERATING INCOME / (LOSS)	\$ 22,546,060	\$ 6,717,305	\$ 1,713	\$ (304,936)	\$ 28,960,142
NON OPERATING INCOME/EXPENSE					
DEPRECIATION/AMORTIZATION	\$ (44,055,207)	\$ (8,552,204)	\$ (681,207)	\$ (263,216)	\$ (53,551,834)
INTEREST ON INVESTMENTS	204,000	-	-	-	204,000
DEBT INTEREST EXPENSE	(4,735,371)	-	-	-	(4,735,371)
OTHER NON-OPERATING	468,500	38,000	-	-	506,500
GRANT INCOME	20,329,511	15,659,796	-	926,235	36,915,542
PFC CONTRIBUTIONS	12,480,670	-	-	-	12,480,670
RCFC CONTRIBUTIONS	8,272,167	-	-	-	8,272,167
ALLOCATED G&A	(20,529,478)	-	-	(484,817)	(21,014,295)
G&A OFFSET	21,014,291	-	-	-	21,014,291
TOTAL NON OPERATING INCOME/EXPENSE	\$ (6,550,917)	\$ 7,145,592	\$ (681,207)	\$ 178,202	\$ 91,670
INCREASE/(DECREASE) IN NET ASSETS	\$ 15,995,142	\$ 13,862,897	\$ (679,494)	\$ (126,734)	\$ 29,051,812

COLUMBUS REGIONAL AIRPORT AUTHORITY

JOHN GLENN INTERNATIONAL (CMH)

2022

EXECUTIVE SUMMARY

BOARD DATE: NOVEMBER 30, 2021

	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET	CHANGE VS 2021	
						ESTIMATE	ESTIMATE
						\$	%
OPERATING REVENUE							
AUTO PARKING	\$41,704,738	\$16,214,421	\$16,430,785	\$25,436,422	\$26,817,448	\$1,381,026	5.4%
AIRLINE REVENUE	35,425,789	28,418,153	36,101,468	32,959,375	41,947,936	8,988,561	27.3%
GROUND TRANSPORTATION	16,291,640	8,081,713	8,645,392	10,838,257	12,769,144	1,930,887	17.8%
CONCESSIONAIRES & MISC LESSEES	7,993,447	3,864,486	4,677,969	5,017,246	2,898,576	(2,118,669)	-42.2%
AIR FREIGHT	12,295	14,082	18,648	18,857	15,854	(3,003)	-15.9%
HOTEL REVENUE	4,856,086	1,579,391	5,644,684	5,425,075	8,959,423	3,534,348	65.1%
GENERAL AVIATION	3,167,971	2,668,597	2,555,786	2,795,883	3,554,735	758,852	27.1%
GROUND HANDLING SERVICES	0	0	0	0	0	0	N/A
FOREIGN TRADE ZONE	0	0	0	0	0	0	N/A
INTERMODAL LIFT FEES	0	0	0	0	0	0	N/A
OTHER INCOME	631,832	512,748	446,328	475,099	387,804	(87,295)	-18.4%
TOTAL REVENUE	\$110,083,799	\$61,353,590	\$74,521,060	\$82,966,214	\$97,350,920	\$14,384,706	17.3%
OPERATING EXPENSES							
SALARIES & WAGES	\$24,147,487	\$23,119,722	\$22,236,694	\$21,875,626	\$25,525,784	\$3,650,158	16.7%
BENEFITS & PERSONNEL EXPENSES	7,904,222	7,438,925	7,869,530	7,433,786	8,159,291	725,505	9.8%
SUPPLIES & MATERIALS	3,089,738	2,351,257	2,680,933	2,663,817	2,936,663	272,846	10.2%
SERVICES	20,561,628	15,189,323	18,556,075	17,936,165	22,414,199	4,478,034	25.0%
HOTEL SERVICES	2,668,839	1,400,700	3,682,233	3,891,721	5,491,411	1,599,690	41.1%
CONTRACT LABOR	8,953,620	6,901,257	7,850,641	8,099,225	10,277,512	2,178,287	26.9%
OTHER EXPENSES	65,457	(30,695)	0	(5,735)	0	5,735	-100.0%
TOTAL EXPENSES	\$67,390,990	\$56,370,489	\$62,876,107	\$61,894,605	\$74,804,860	\$12,910,256	20.9%
NET OPERATING INCOME / (LOSS)	\$42,692,809	\$4,983,101	\$11,644,953	\$21,071,609	\$22,546,060	\$1,474,450	7.0%
NON OPERATING INCOME / EXPENSE							
DEPRECIATION/AMORTIZATION	(\$39,767,435)	(\$40,433,573)	(\$37,721,532)	(\$40,112,677)	(\$44,055,207)	(\$3,942,530)	9.8%
INTEREST ON INVESTMENTS	6,337,288	3,827,702	1,160,000	264,000	204,000	(60,000)	-22.7%
DEBT INTEREST EXPENSE	(3,924,728)	(4,917,844)	(5,005,942)	(4,788,015)	(4,735,371)	52,643	-1.1%
OTHER NON-OPERATING	(1,817,258)	(304,084)	456,052	419,691	468,500	48,809	11.6%
GRANT INCOME	5,226,402	21,257,201	16,206,356	14,965,902	20,329,511	5,363,609	35.8%
PFC CONTRIBUTIONS	17,040,307	5,679,151	9,162,292	10,353,882	12,480,670	2,126,788	20.5%
RCFC CONTRIBUTIONS	10,966,768	4,716,409	6,000,000	5,705,720	8,272,167	2,566,447	45.0%
TOTAL NON OPERATING INCOME/EXPENSE	(\$5,938,658)	(\$10,175,038)	(\$9,742,774)	(\$13,191,497)	(\$7,035,730)	\$6,155,766	-46.7%
INCREASE/(DECREASE) IN NET ASSETS	\$36,754,151	(\$5,191,937)	\$1,902,179	\$7,880,113	\$15,510,329	\$7,630,217	96.8%

COLUMBUS REGIONAL AIRPORT AUTHORITY
RICKENBACKER INTERNATIONAL AIRPORT (LCK)
2022
EXECUTIVE SUMMARY

BOARD DATE: NOVEMBER 30, 2021

	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET	CHANGE VS 2021	
						ESTIMATE \$	ESTIMATE %
OPERATING REVENUE							
AUTO PARKING	\$1,230,983	\$829,942	\$710,397	\$1,408,042	\$1,541,585	\$133,543	9.5%
AIRLINE REVENUE	871,423	796,619	773,996	1,057,503	1,170,064	112,561	10.6%
GROUND TRANSPORTATION	42,220	22,104	24,012	27,500	31,379	3,879	14.1%
CONCESSIONAIRES & MISC LESSEES	2,156,504	2,210,785	2,191,086	2,396,759	2,422,617	25,858	1.1%
AIR FREIGHT	7,880,997	8,080,069	7,081,674	11,753,318	13,042,812	1,289,494	11.0%
GENERAL AVIATION	71,151	87,845	82,982	84,424	92,392	7,968	9.4%
GROUND HANDLING SERVICES	4,307,849	4,045,858	3,318,604	7,115,603	7,782,495	666,892	9.4%
INTERMODAL LIFT FEES	1,254,440	1,048,336	1,118,827	1,118,827	1,118,897	70	0.0%
OTHER INCOME	48,989	30,084	50,858	54,900	65,055	10,155	18.5%
TOTAL REVENUE	\$17,864,555	\$17,151,643	\$15,352,437	\$25,016,876	\$27,267,296	\$2,250,420	9.0%
OPERATING EXPENSES							
SALARIES & WAGES	\$3,931,657	\$4,103,232	\$3,947,717	\$4,387,404	\$5,131,641	\$744,237	17.0%
BENEFITS & PERSONNEL EXPENSES	1,396,846	1,384,418	1,392,706	1,479,104	1,700,885	221,781	15.0%
SUPPLIES & MATERIALS	2,272,896	1,548,139	2,114,125	2,424,639	2,805,959	381,320	15.7%
SERVICES	4,022,195	3,092,160	3,718,798	3,325,550	4,957,074	1,631,523	49.1%
CONTRACT LABOR	2,812,861	2,842,509	2,737,463	3,972,241	5,954,432	1,982,191	49.9%
OTHER EXPENSES	12,876	(9,780)	0	0	0	0	N/A
TOTAL EXPENSES	\$14,449,330	\$12,960,678	\$13,910,809	\$15,588,939	\$20,549,991	\$4,961,052	31.8%
NET OPERATING INCOME / (LOSS)	\$3,415,225	\$4,190,966	\$1,441,627	\$9,427,938	\$6,717,305	(\$2,710,632)	-28.8%
NON OPERATING INCOME / EXPENSE							
DEPRECIATION/AMORTIZATION	(\$8,602,908)	(\$8,341,272)	(\$8,942,100)	(\$8,265,394)	(\$8,552,204)	(\$286,810)	3.5%
OTHER NON-OPERATING	(19,175,269)	857,922	34,153	36,459	38,000	1,541	4.2%
GRANT INCOME	8,545,382	17,870,492	15,811,236	8,408,928	15,659,796	7,250,868	86.2%
TOTAL NON OPERATING INCOME/EXPENSE	(\$19,232,795)	\$10,387,142	\$6,903,289	\$179,993	\$7,145,592	\$6,965,599	3869.9%
INCREASE/(DECREASE) IN NET ASSETS	(\$15,817,571)	\$14,578,108	\$8,344,916	\$9,607,931	\$13,862,897	\$4,254,967	44.3%

COLUMBUS REGIONAL AIRPORT AUTHORITY
INTERMODAL & INDUSTRIAL DEVELOPMENT (IID)
2022
EXECUTIVE SUMMARY

BOARD DATE: NOVEMBER 30, 2021

	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET	CHANGE VS 2021	
						ESTIMATE \$	ESTIMATE %
OPERATING REVENUE							
FOREIGN TRADE ZONE	\$307,500	\$302,500	\$320,000	\$317,500	\$322,500	\$5,000	1.6%
OTHER INCOME	14,013	11,863	9,613	9,613	7,244	(2,369)	-24.6%
TOTAL REVENUE	\$321,513	\$314,363	\$329,613	\$327,113	\$329,744	\$2,631	0.8%
OPERATING EXPENSES							
SALARIES & WAGES	\$194,216	\$71,465	\$121,569	\$137,906	\$127,657	(\$10,249)	-7.4%
BENEFITS & PERSONNEL EXPENSES	70,418	27,930	42,429	42,637	43,982	1,345	3.2%
SUPPLIES & MATERIALS	443	219	2,050	381	250	(131)	-34.4%
SERVICES	67,139	110,862	130,158	106,342	156,142	49,800	46.8%
CONTRACT LABOR	0	1,221	26,000	0	0	0	N/A
TOTAL EXPENSES	\$332,216	\$211,697	\$322,207	\$287,266	\$328,031	\$40,765	14.2%
NET OPERATING INCOME / (LOSS)	(\$10,704)	\$102,666	\$7,406	\$39,847	\$1,713	(\$38,134)	-95.7%
NON OPERATING INCOME / EXPENSE							
DEPRECIATION/AMORTIZATION	(\$331,482)	(\$410,193)	(\$296,700)	(\$523,686)	(\$681,207)	(\$157,521)	30.1%
OTHER NON-OPERATING	4,679,735	237,757	0	0	0	0	N/A
TOTAL NON OPERATING INCOME/EXPENSE	\$4,348,253	(\$172,436)	(\$296,700)	(\$523,686)	(\$681,207)	(\$157,521)	30.1%
INCREASE/(DECREASE) IN NET ASSETS	\$4,337,549	(\$69,771)	(\$289,294)	(\$483,839)	(\$679,494)	(\$195,655)	40.4%

COLUMBUS REGIONAL AIRPORT AUTHORITY

BOLTON FIELD (TZR)

2022

EXECUTIVE SUMMARY

BOARD DATE: NOVEMBER 30, 2021

CHANGE VS 2021

	2019 ACTUAL	2020 ACTUAL	2021 BUDGET	2021 ESTIMATE	2022 BUDGET	ESTIMATE \$	ESTIMATE %
OPERATING REVENUE							
GROUND TRANSPORTATION	\$1,000	\$1,020	\$0	\$0	\$0	\$0	N/A
CONCESSIONAIRES & MISC LESSEES	314,018	368,071	381,250	362,535	353,885	(8,650)	-2.4%
AIR FREIGHT	0	111,888	0	0	0	0	N/A
GENERAL AVIATION	679,993	514,552	837,518	714,690	704,500	(10,190)	-1.4%
GROUND HANDLING SERVICES	781	6,741	1,220	1,220	1,220	0	0.0%
OTHER INCOME	7	(20,919)	0	0	0	0	N/A
TOTAL REVENUE	\$995,799	\$981,353	\$1,219,988	\$1,078,445	\$1,059,605	(\$18,840)	-1.7%
OPERATING EXPENSES							
SALARIES & WAGES	\$155,472	\$125,141	\$167,846	\$148,525	\$172,980	\$24,455	16.5%
BENEFITS & PERSONNEL EXPENSES	66,236	69,752	64,104	51,025	64,715	13,690	26.8%
SUPPLIES & MATERIALS	292,081	293,386	398,314	352,092	322,997	(29,095)	-8.3%
SERVICES	646,826	551,068	384,114	397,871	531,324	133,453	33.5%
CONTRACT LABOR	0	76,824	258,092	237,713	272,524	34,811	14.6%
OTHER EXPENSES	3,820	(12,650)	0	0	0	0	N/A
TOTAL EXPENSES	\$1,164,435	\$1,103,522	\$1,272,470	\$1,187,226	\$1,364,541	\$177,314	14.9%
NET OPERATING INCOME / (LOSS)	(\$168,636)	(\$122,169)	(\$52,482)	(\$108,781)	(\$304,936)	(\$196,154)	180.3%
NON OPERATING INCOME / EXPENSE							
DEPRECIATION/AMORTIZATION	(\$98,400)	(\$98,400)	(\$240,960)	(\$250,811)	(\$263,216)	(\$12,405)	4.9%
OTHER NON-OPERATING	3,117	(1,267)	0	0	0	0	N/A
GRANT INCOME	(111,717)	16,414	0	0	926,235	926,235	N/A
TOTAL NON OPERATING INCOME/EXPENSE	(\$207,001)	(\$83,253)	(\$240,960)	(\$250,811)	\$663,019	\$913,830	-364.4%
INCREASE/(DECREASE) IN NET ASSETS	(\$375,636)	(\$205,422)	(\$293,442)	(\$359,592)	\$358,083	\$717,676	-199.6%



2022 Capital Budget

	Project Name	2022 Board Approved Budget
1	09020 - Rickenbacker Parkway Phase 3A	\$2,706,908
2	13000 - CMH Noise Compatibility Program Update	\$340,355
3	14037 - Rehabilitate Lane Aviation Apron	\$102,345
4	15036 - CMH ALP Update	\$79,639
5	18006 - LCK NAVAIDs: Rwy 23L MALSR Retrofit	\$40,000
6	18007 - Tractors w/ Attachments & Batwings	\$130,479
7	18033 - Elevator Rehab/Refurb Program 2018	\$232,754
8	18042 - LCK Roof Replacements 2018	\$249,286
9	19008 - Escalator Refurb Program 2019	\$502,310
10	19009 - CMH Garage Roof Replacement 2019	\$326,192
11	19010 - CMH Terminal Roof Replacements 2019	\$145,865
12	19018 - AFM Improve - Maint Bay Expansion	\$255,211
13	19023 - RGLP Cargo Campus Environmental	\$795,013
14	19026 - LCK Passenger Terminal Improvements	\$73,991
15	20005 - Cargo Tugs and Dollies 2021	\$283,100
16	20016 - LCK Ramp #1 Rehabilitation	\$7,399,818
17	20021 - TZR T-Hangar G, H, I Apron Rehab	\$129,901
18	20022 - LCK Terminal Curbside Improvements	\$99,743
19	20025 - Purchasing & Contract Management System	\$149,784
20	20029 - Phone System Replacement	\$644,676
21	20030 - ERP Replacement & Implementation	\$3,182,479
22	20040 - CMH Taxiway F & H Rehabilitation	\$389,739
23	20041 - Rwy 5R-23L Rehab and MOS Ph. 2B	\$50,000
24	20042 - Purchase buses for CONRAC	\$57,454
25	21000 - 2021 Technology Refresh	\$253,217
26	21001 - 2021 Parking Shuttle Buses (5)	\$500,000
27	21004 - Police Vehicle Replacements (1)	\$70,000
28	21005 - 2021 CMH Equipment Replacements (1)	\$120,000
29	21008 - 2021 LCK SRE Replacements	\$2,600
30	21011 - CMH Taxilane (D1 to C1) Rehab	\$650,845
31	21022 - LCK Parking Lot #4	\$1,296,378
32	21025 - LCK Vehicle Service and Security Road Rehab	\$985,425
33	21027 - CMH PMP Update 2021/2022	\$63,867
34	21028 - LCK PMP Update 2021/2022	\$20,616
35	21029 - TZR PMP Update 2021/2022	\$4,493
36	21032 - (1) One Lavatory Truck, FBO Equipment	\$100,000
37	21034 - Main Deck Loader 2021	\$467,849
38	21035 - LCK Air Cargo 1 Pharma. Conversion	\$440,884
39	21037 - PMWeb Implementation	\$226,605
40	21043 - Updated AVA System	\$165,000
41	21055 - Get Well Plan for CRAA Network	\$118,860
42	21058 - LCK Cargo Screening Machine	\$148,800
43	22000 - Red Lot South Addition	\$555,888
44	22002 - 2022 Technology Refresh	\$425,000
45	22006 - 2022 CMH Equipment Replace	\$353,000
46	22023 - NAVAID Control Cable Loop Replacement	\$239,233
47	22025 - Emergency Med Dispatch Implementation	\$82,600
48	22031 - 2022 Roofs (Term B57, B58, Spirit Hanger)	\$51,000
49	22032 - 2022 Roofs (Term C01)	\$308,650
50	22041 - BHS Sick Laser Scanners (2)	\$230,000
51	22043 - Replace Street Lights Rickenbacker Pkwy	\$179,520
52	22045 - (2) Two Belt Loader, FBO Equipment	\$100,000
53	22047 - (1) One Aircraft Deicer Truck, FBO Equipment	\$400,000
54	22049 - (1) One Stair Truck, FBO Equipment	\$125,000
55	22061 - TZR T-Hangar (10) Unit	\$848,577



2022 Capital Budget

	Project Name	2022 Board Approved Budget
56	22062 - Exterior Water Tank Maint (7250 Star Check)	\$138,000
57	22063 - PCAir Replacements 2022	\$240,000
58	22064 - GPU Replacements 2022	\$130,000
59	22065 - Conversion of Pre-Security Space at Con B	\$104,000
60	22066 - Comm Center Radio Console Replc	\$415,000
61	22067 - Utility Corridor Ph. 2	\$550,000
62	22068 - Wide Area Mower	\$125,000
63	22069 - PBB Replacements 2022	\$1,200,000
64	22070 - LCK IT Upgrade for Customs Border Patrol	\$242,998
65	22071 - TZR Main Hangar Roof Rehab (1990 Norton Rd)	\$82,000
66	22072 - LR 3 VAV Term Replace w/ controls @ 625 N. Hamilton Rd	\$120,000
67	22073 - Elam Drake Demo and Midfield Wetlands Fill-In	\$50,000
68	22074 - Replace Roof Sections C (4,10,12 & 13)	\$460,000
69	22075 - S&R Network Fiber Infrastructure	\$82,000
70	22076 - Replace Air Handler #5 and Pan	\$300,000
71	22077 - Replace 30 Ton Rooftop units #5/7	\$220,000
72	23002 - 2023 LCK FBO Ramp Equipment (Airstart purchase)	\$220,000
73	23055 - Fairfield Inn Refurbishment	\$1,185,290
74	24007 - Taxiway C Relocation Phase 1	\$820,450
75	24044 - Taxiway C Relocation Phase 2	\$387,506
76	9911B - Consolidated Rental Car Facility (CONRAC)	\$4,938,135
	Total	\$39,911,328