

COLUMBUS REGIONAL AIRPORT AUTHORITY
JOHN GLENN / RICKENBACKER / GLOBAL LOGISTICS PARK / BOLTON FIELD
2023
BUDGET SUMMARY BY BUSINESS UNIT

BOARD DATE: DECEMBER 6, 2022

	CMH	LCK	GLP	TZR	TOTAL
OPERATING REVENUE					
AUTO PARKING	\$ 44,395,965	\$ 1,834,654	\$ -	\$ -	\$ 46,230,619
AIRLINE REVENUE	41,641,641	1,199,958	-	-	42,841,599
GROUND TRANSPORTATION	14,148,741	44,988	-	-	14,193,729
CONCESSIONAIRES & MISC LESSEES	7,962,900	2,735,049	-	360,173	11,058,122
AIR FREIGHT	12,995	9,873,757	-	496,280	10,383,032
HOTEL REVENUE	8,024,445	-	-	-	8,024,445
GENERAL AVIATION	4,572,782	161,656	-	396,129	5,130,567
GROUND HANDLING SERVICES	-	5,677,599	-	1,220	5,678,819
FOREIGN TRADE ZONE	-	-	377,500	-	377,500
INTERMODAL LIFT FEES	-	1,327,189	-	-	1,327,189
OTHER INCOME	479,769	85,052	5,194	-	570,015
TOTAL REVENUE	\$ 121,239,238	\$ 22,939,902	\$ 382,694	\$ 1,253,802	\$ 145,815,636
OPERATING EXPENSES					
SALARIES & WAGES	\$ 27,501,967	\$ 5,298,432	\$ 223,885	\$ 229,853	\$ 33,254,137
BENEFITS & PERSONNEL EXPENSES	8,935,399	1,869,885	63,975	89,775	10,959,034
SUPPLIES & MATERIALS	3,257,558	3,755,632	250	477,789	7,491,228
SERVICES	25,908,647	5,026,902	104,341	535,230	31,575,120
HOTEL SERVICES	5,689,461	-	-	-	5,689,461
CONTRACT LABOR	13,413,037	4,920,894	-	240,660	18,574,591
OTHER EXPENSES	-	-	-	-	-
CAPITAL OUTLAYS	282,190	128,000	-	-	410,190
CAPITAL OUTLAY OFFSET	(282,190)	(128,000)	-	-	(410,190)
TOTAL EXPENSES	\$ 84,706,069	\$ 20,871,744	\$ 392,451	\$ 1,573,307	\$ 107,543,571
NET OPERATING INCOME / (LOSS)	\$ 36,533,169	\$ 2,068,158	\$ (9,757)	\$ (319,505)	\$ 38,272,065
NON OPERATING INCOME/EXPENSE					
DEPRECIATION/AMORTIZATION	\$ (45,763,984)	\$ (9,171,202)	\$ (318,183)	\$ (254,881)	\$ (55,508,250)
INTEREST ON INVESTMENTS	2,209,000	-	-	-	2,209,000
DEBT INTEREST EXPENSE	(5,311,322)	-	-	-	(5,311,322)
OTHER NON-OPERATING	547,296	42,714	-	-	590,011
GRANT INCOME	23,578,089	13,224,690	-	81,616	36,884,395
PFC CONTRIBUTIONS	15,875,747	-	-	-	15,875,747
RCFC CONTRIBUTIONS	9,870,093	-	-	-	9,870,093
ALLOCATED G&A	(20,918,100)	-	-	(362,988)	(21,281,088)
G&A OFFSET	21,281,088	-	-	-	21,281,088
TOTAL NON OPERATING INCOME/EXPENSE	\$ 1,367,907	\$ 4,096,202	\$ (318,183)	\$ (536,253)	\$ 4,609,674
INCREASE/(DECREASE) IN NET ASSETS	\$ 37,901,077	\$ 6,164,360	\$ (327,940)	\$ (855,757)	\$ 42,881,739

COLUMBUS REGIONAL AIRPORT AUTHORITY

JOHN GLENN INTERNATIONAL (CMH)

2023

EXECUTIVE SUMMARY

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 ESTIMATE	2023 BUDGET	CHANGE VS 2022 ESTIMATE			
								2022 BUDGET		2023 BUDGET	
								\$	%	\$	%
OPERATING REVENUE											
AUTO PARKING	\$37,576,977	\$41,704,738	\$16,214,421	\$27,489,365	\$26,817,448	\$39,397,848	\$44,395,965	\$12,580,400	46.9%	\$4,998,117	12.7%
AIRLINE REVENUE	31,890,499	35,425,789	28,418,153	31,979,638	41,947,936	40,063,436	41,641,641	(\$1,884,500)	-4.5%	\$1,578,205	3.9%
GROUND TRANSPORTATION	12,767,371	16,291,640	8,081,713	12,124,613	12,769,144	13,542,631	14,148,741	\$773,487	6.1%	\$606,110	4.5%
CONCESSIONAIRES & MISC LESSEES	8,104,179	7,993,447	3,864,486	5,583,505	6,101,445	7,080,228	7,962,900	\$978,783	16.0%	\$882,672	12.5%
AIR FREIGHT	22,038	12,295	14,082	42,888	15,854	32,232	12,995	\$16,378	103.3%	(\$19,237)	-59.7%
HOTEL REVENUE	5,050,998	4,856,086	1,579,391	5,475,359	8,959,423	7,458,826	8,024,445	(\$1,500,597)	-16.7%	\$565,619	7.6%
GENERAL AVIATION	3,303,054	3,167,971	2,668,597	3,108,469	3,554,735	4,422,305	4,572,782	\$867,571	24.4%	\$150,477	3.4%
OTHER INCOME	499,413	631,832	487,959	489,304	387,804	459,879	479,769	\$72,075	18.6%	\$19,890	4.3%
TOTAL REVENUE	\$99,214,529	\$110,083,799	\$61,328,801	\$86,293,142	\$100,553,789	\$112,457,386	\$121,239,238	\$11,903,597	11.8%	\$8,781,852	7.8%
OPERATING EXPENSES											
SALARIES & WAGES	\$24,310,445	\$24,147,487	\$23,119,722	\$22,484,509	\$25,525,784	\$24,414,401	\$27,501,967	(\$1,111,383)	-4.4%	\$3,087,566	12.6%
BENEFITS & PERSONNEL EXPENSES	7,877,163	7,904,222	7,438,925	7,172,617	8,159,291	7,387,221	8,935,399	(\$772,070)	-9.5%	\$1,548,178	21.0%
SUPPLIES & MATERIALS	2,785,629	3,089,738	2,351,257	2,385,629	2,936,663	2,859,889	3,257,558	(\$76,774)	-2.6%	\$397,669	13.9%
SERVICES	20,064,139	20,561,628	15,189,323	17,340,855	22,414,199	23,227,291	25,908,647	\$813,092	3.6%	\$2,681,356	11.5%
HOTEL SERVICES	2,813,570	2,668,839	1,400,700	3,817,972	5,491,411	5,022,346	5,689,461	(\$469,065)	-8.5%	\$667,115	13.3%
CONTRACT LABOR	9,114,844	8,953,620	6,901,257	8,157,967	10,277,512	10,815,566	13,413,037	\$538,054	5.2%	\$2,597,471	24.0%
OTHER EXPENSES	55,768	65,457	(30,695)	(21,444)	0	(491)	0	(\$491)	N/A	\$491	-100.0%
TOTAL EXPENSES	\$67,021,557	\$67,390,990	\$56,370,489	\$61,338,106	\$74,804,860	\$73,726,224	\$84,706,069	(\$1,078,636)	-1.4%	\$10,979,845	14.9%
NET OPERATING INCOME / (LOSS)	\$32,192,971	\$42,692,809	\$4,958,312	\$24,955,036	\$25,748,929	\$38,731,162	\$36,533,169	\$12,982,234	50.4%	(\$2,197,993)	-5.7%
NON OPERATING INCOME / EXPENSE											
DEPRECIATION/AMORTIZATION	(\$38,247,717)	(\$39,767,435)	(\$40,433,573)	(\$41,569,055)	(\$44,055,207)	(\$42,543,494)	(\$45,763,984)	\$1,511,713	-3.4%	(\$3,220,490)	7.6%
INTEREST ON INVESTMENTS	1,396,572	6,337,288	3,827,702	(854,430)	204,000	(4,487,004)	2,209,000	(\$4,691,004)	-2299.5%	\$6,696,004	-149.2%
DEBT INTEREST EXPENSE	(1,707,767)	(3,924,728)	(4,917,844)	(4,715,120)	(4,735,371)	(4,943,353)	(5,311,322)	(\$207,982)	4.4%	(\$367,969)	7.4%
OTHER NON-OPERATING	142,366	(1,817,258)	(304,084)	131,964	468,500	569,237	547,296	\$100,737	21.5%	(\$21,941)	-3.9%
GRANT INCOME	3,318,117	5,226,402	21,281,990	18,568,357	16,755,319	21,636,748	23,578,089	\$4,881,429	29.1%	\$1,941,341	9.0%
PFC CONTRIBUTIONS	16,701,097	17,040,307	5,679,151	11,889,320	12,480,670	13,389,781	15,875,747	\$909,111	7.3%	\$2,485,966	18.6%
RCFC CONTRIBUTIONS	11,437,661	10,966,768	4,716,409	6,253,650	8,272,167	7,722,389	9,870,093	(\$549,778)	-6.6%	\$2,147,704	27.8%
TOTAL NON OPERATING INCOME/EXPENSE	(\$6,959,672)	(\$5,938,658)	(\$10,150,249)	(\$10,295,314)	(\$10,609,922)	(\$8,655,696)	\$1,004,919	\$1,954,226	-18.4%	\$9,660,615	-111.6%
INCREASE/(DECREASE) IN NET ASSETS	\$25,233,300	\$36,754,151	(\$5,191,937)	\$14,659,722	\$15,139,006	\$30,075,466	\$37,538,089	\$14,936,460	98.7%	\$7,462,622	24.8%

COLUMBUS REGIONAL AIRPORT AUTHORITY

RICKENBACKER INTERNATIONAL AIRPORT (LCK)

2023

EXECUTIVE SUMMARY

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 ESTIMATE	2023 BUDGET	CHANGE VS 2022 ESTIMATE			
								2022 BUDGET		2023 BUDGET	
								\$	%	\$	%
OPERATING REVENUE											
AUTO PARKING	\$1,117,005	\$1,230,983	\$829,942	\$1,443,007	\$1,541,585	\$1,541,755	\$1,834,654	\$170	0.0%	\$292,899	19.0%
AIRLINE REVENUE	785,808	871,423	796,619	1,062,787	1,170,064	949,874	1,199,958	(\$220,190)	-18.8%	\$250,084	26.3%
GROUND TRANSPORTATION	14,412	42,220	22,104	32,052	31,379	45,000	44,988	\$13,621	43.4%	(\$12)	0.0%
CONCESSIONAIRES & MISC LESSEES	2,010,440	2,156,504	2,210,785	2,411,616	2,455,568	2,645,526	2,735,049	\$189,958	7.7%	\$89,522	3.4%
AIR FREIGHT	7,768,210	7,880,997	8,080,069	11,653,490	13,042,812	9,484,849	9,873,757	(\$3,557,963)	-27.3%	\$388,908	4.1%
GENERAL AVIATION	67,178	71,151	87,845	95,345	92,392	105,773	161,656	\$13,381	14.5%	\$55,883	52.8%
GROUND HANDLING SERVICES	4,161,212	4,307,849	4,045,858	6,485,138	7,782,495	5,690,241	5,677,599	(\$2,092,254)	-26.9%	(\$12,642)	-0.2%
INTERMODAL LIFT FEES	1,119,044	1,254,440	1,048,336	1,205,378	1,118,897	1,147,790	1,327,189	\$28,893	2.6%	\$179,399	15.6%
OTHER INCOME	30,468	48,989	30,084	64,619	65,055	64,993	85,052	(\$62)	-0.1%	\$20,059	30.9%
TOTAL REVENUE	\$17,073,778	\$17,864,555	\$17,151,643	\$24,453,432	\$27,300,247	\$21,675,802	\$22,939,902	(\$5,624,446)	-20.6%	\$1,264,100	5.8%
OPERATING EXPENSES											
SALARIES & WAGES	\$4,030,928	\$3,931,657	\$4,103,232	\$4,488,626	\$5,131,641	\$5,227,907	\$5,298,432	\$96,266	1.9%	\$70,525	1.3%
BENEFITS & PERSONNEL EXPENSES	1,481,576	1,396,846	1,384,418	1,442,296	1,700,885	1,730,557	1,869,885	\$29,673	1.7%	\$139,328	8.1%
SUPPLIES & MATERIALS	2,457,713	2,272,896	1,548,139	2,211,753	2,805,959	3,433,509	3,755,632	\$627,550	22.4%	\$322,122	9.4%
SERVICES	4,184,241	4,022,195	3,092,160	3,600,486	4,957,074	4,675,883	5,026,902	(\$281,191)	-5.7%	\$351,019	7.5%
CONTRACT LABOR	2,707,665	2,812,861	2,842,509	3,746,628	5,954,432	5,619,383	4,920,894	(\$335,049)	-5.6%	(\$698,489)	-12.4%
OTHER EXPENSES	(4,387)	12,876	(9,780)	87,280	0	(86,930)	0	(\$86,930)	N/A	\$86,930	-100.0%
TOTAL EXPENSES	\$14,857,737	\$14,449,330	\$12,960,678	\$15,577,068	\$20,549,991	\$20,600,309	\$20,871,744	\$50,319	0.2%	\$271,435	1.3%
NET OPERATING INCOME / (LOSS)	\$2,216,041	\$3,415,225	\$4,190,966	\$8,876,364	\$6,750,256	\$1,075,492	\$2,068,158	(\$5,674,764)	-84.1%	\$992,665	92.3%
NON OPERATING INCOME / EXPENSE											
DEPRECIATION/AMORTIZATION	(\$8,609,204)	(\$8,602,908)	(\$8,341,272)	(\$8,664,113)	(\$8,552,204)	(\$8,806,321)	(\$9,171,202)	(\$254,117)	3.0%	(\$364,881)	4.1%
OTHER NON-OPERATING	3,116,532	(19,175,269)	857,922	1,661,844	38,000	1,679,828	42,714	\$1,641,828	4320.6%	(\$1,637,114)	-97.5%
GRANT INCOME	4,593,339	8,545,382	17,870,492	13,589,339	15,626,845	8,881,227	13,224,690	(\$6,745,618)	-43.2%	\$4,343,463	48.9%
TOTAL NON OPERATING INCOME/EXPENSE	(\$899,333)	(\$19,232,795)	\$10,387,142	\$6,587,070	\$7,112,641	\$1,754,734	\$4,096,202	(\$5,357,907)	-75.3%	\$2,341,468	133.4%
INCREASE/(DECREASE) IN NET ASSETS	\$1,316,708	(\$15,817,571)	\$14,578,108	\$15,463,433	\$13,862,897	\$2,830,226	\$6,164,360	(\$11,032,671)	-79.6%	\$3,334,134	117.8%

COLUMBUS REGIONAL AIRPORT AUTHORITY

INTERMODAL & INDUSTRIAL DEVELOPMENT (IID)

2023

EXECUTIVE SUMMARY

CHANGE VS 2022 ESTIMATE

	2018	2019	2020	2021	2022	2022	2023	2022 BUDGET		2023 BUDGET	
	ACTUAL	ACTUAL	ACTUAL	ACTUAL	BUDGET	ESTIMATE	BUDGET	\$	%	\$	%
OPERATING REVENUE											
FOREIGN TRADE ZONE	310,000	307,500	302,500	327,500	322,500	327,500	377,500	\$5,000	1.6%	\$50,000	15.3%
OTHER INCOME	16,063	14,013	11,863	9,613	7,244	7,244	5,194	(\$0)	0.0%	(\$2,050)	-28.3%
TOTAL REVENUE	\$326,063	\$321,513	\$314,363	\$337,113	\$329,744	\$334,744	\$382,694	\$5,000	1.5%	\$47,950	14.3%
OPERATING EXPENSES											
SALARIES & WAGES	\$234,683	\$194,216	\$71,465	\$143,499	\$127,657	\$207,771	\$223,885	\$80,114	62.8%	\$16,114	7.8%
BENEFITS & PERSONNEL EXPENSES	76,945	70,418	27,930	43,186	43,982	54,675	63,975	\$10,693	24.3%	\$9,299	17.0%
SUPPLIES & MATERIALS	1,158	443	219	339	250	250	250	\$0	0.0%	\$0	0.0%
SERVICES	111,209	67,139	110,862	86,039	156,142	90,427	104,341	(\$65,715)	-42.1%	\$13,914	15.4%
CONTRACT LABOR	0	0	1,221	0	0	0	0	\$0	N/A	\$0	N/A
TOTAL EXPENSES	\$423,995	\$332,216	\$211,697	\$273,064	\$328,031	\$353,124	\$392,451	\$25,093	7.6%	\$39,327	11.1%
NET OPERATING INCOME / (LOSS)	(\$97,932)	(\$10,704)	\$102,666	\$64,049	\$1,713	(\$18,380)	(\$9,757)	(\$20,093)	-1173.0%	\$8,623	-46.9%
NON OPERATING INCOME / EXPENSE											
DEPRECIATION/AMORTIZATION	(\$276,452)	(\$331,482)	(\$410,193)	(\$385,067)	(\$681,207)	(\$233,570)	(\$318,183)	\$447,637	-65.7%	(\$84,613)	36.2%
OTHER NON-OPERATING	4,062,545	4,679,735	237,757	(3,430,240)	0	(337,527)	0	(\$337,527)	N/A	\$337,527	-100.0%
TOTAL NON OPERATING INCOME/EXPENSE	\$3,786,093	\$4,348,253	(\$172,436)	(\$3,815,307)	(\$681,207)	(\$571,097)	(\$318,183)	\$110,110	-16.2%	\$252,914	-44.3%
INCREASE/(DECREASE) IN NET ASSETS	\$3,688,161	\$4,337,549	(\$69,771)	(\$3,751,258)	(\$679,494)	(\$589,477)	(\$327,940)	\$90,017	-13.2%	\$261,537	-44.4%

COLUMBUS REGIONAL AIRPORT AUTHORITY

BOLTON FIELD (TZR)

2023

EXECUTIVE SUMMARY

CHANGE VS 2022 ESTIMATE

2022 BUDGET		2023 BUDGET	
\$	%	\$	%

OPERATING REVENUE

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 BUDGET	2022 ESTIMATE	2023 BUDGET	2022 BUDGET \$	%	2023 BUDGET \$	%
GROUND TRANSPORTATION	324	1,000	1,020	648	0	0	0	\$0	N/A	\$0	N/A
CONCESSIONAIRES & MISC LESSEES	254,742	314,018	368,071	369,651	353,885	354,769	360,173	\$884	0.2%	\$5,404	1.5%
AIR FREIGHT	0	0	111,888	340,312	0	466,100	496,280	\$466,100	N/A	\$30,180	6.5%
GENERAL AVIATION	261,424	679,993	514,552	329,610	704,500	344,285	396,129	(\$360,215)	-51.1%	\$51,844	15.1%
GROUND HANDLING SERVICES	0	781	6,741	19,541	1,220	4,136	1,220	\$2,916	239.0%	(\$2,916)	-70.5%
OTHER INCOME	3	7	3,870	5	0	0	0	\$0	N/A	\$0	N/A

TOTAL REVENUE

\$516,493	\$995,799	\$1,006,142	\$1,059,767	\$1,059,605	\$1,169,290	\$1,253,802	\$109,684	10.4%	\$84,513	7.2%
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OPERATING EXPENSES

SALARIES & WAGES	\$205,356	\$155,472	\$125,141	\$150,097	\$172,980	\$189,443	\$229,853	\$16,462	9.5%	\$40,410	21.3%
BENEFITS & PERSONNEL EXPENSES	95,934	66,236	69,752	52,138	64,715	70,598	89,775	\$5,882	9.1%	\$19,177	27.2%
SUPPLIES & MATERIALS	25,706	292,081	293,386	349,241	322,997	416,306	477,789	\$93,309	28.9%	\$61,483	14.8%
SERVICES	325,105	646,826	551,068	359,674	531,324	513,005	535,230	(\$18,319)	-3.4%	\$22,225	4.3%
CONTRACT LABOR	0	0	76,824	215,429	272,524	256,512	240,660	(\$16,012)	-5.9%	(\$15,852)	-6.2%
OTHER EXPENSES	5,950	3,820	(12,650)	0	0	0	0	\$0	N/A	\$0	N/A

TOTAL EXPENSES

\$658,051	\$1,164,435	\$1,103,522	\$1,126,579	\$1,364,541	\$1,445,864	\$1,573,307	\$81,323	6.0%	\$127,444	8.8%
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NET OPERATING INCOME / (LOSS)

(\$141,558)	(\$168,636)	(\$97,380)	(\$66,812)	(\$304,936)	(\$276,574)	(\$319,505)	\$28,362	-9.3%	(\$42,931)	15.5%
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NON OPERATING INCOME / EXPENSE

DEPRECIATION/AMORTIZATION	(\$98,400)	(\$98,400)	(\$98,400)	(\$98,400)	(\$263,216)	(\$246,461)	(\$254,881)	\$16,755	-6.4%	(\$8,420)	3.4%
OTHER NON-OPERATING	2,976	3,117	(1,267)	0	0	0	0	\$0	N/A	\$0	N/A
GRANT INCOME	523,138	(111,717)	(8,465)	285,284	926,235	396,083	81,616	(\$530,152)	-57.2%	(\$314,467)	-79.4%

TOTAL NON OPERATING INCOME/EXPENSE

\$427,714	(\$207,001)	(\$108,132)	\$186,884	\$663,019	\$149,622	(\$173,265)	(\$513,397)	-77.4%	(\$322,887)	-215.8%
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INCREASE/(DECREASE) IN NET ASSETS

\$286,156	(\$375,636)	(\$205,512)	\$120,072	\$358,083	(\$126,952)	(\$492,769)	(\$485,035)	-135.5%	(\$365,818)	288.2%
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	Project Name	2023 Board Approved Budget
1	09020 - Rickenbacker Parkway Phase 3A	\$62,272
2	13000 - CMH Noise Compatibility Program Update	\$149,019
3	14037 - CMH FBO Apron Rehab Ph. 1	\$2,043,287
4	15020 - LCK Air Cargo Terminal 2 Roof Replacement	\$390,236
5	15036 - CMH ALP Update	\$50,585
6	17009 - Runway 5L-23R Rehabilitation Phase 1	\$160,620
7	18042 - LCK Roof Replacements 2018	\$283,764
8	19009 - CMH Garage Roof Replacement 2019	\$337,388
9	19010 - CMH Terminal Roof Replacements 2019	\$284,256
10	19018 - AFM Improve - Maint Bay Expansion	\$569,096
11	19019 - AFM Improve - TAT Hangar	\$99,306
12	19023 - RGLP Cargo Campus Environmental	\$1,366,216
13	19026 - LCK Passenger Terminal Improvements	\$219,575
14	20014 - IID Intermodal Cul-de-sac #4	\$525,056
15	20016 - LCK Ramp #1 Rehabilitation	\$43,634
16	20025 - Contract Mgt System Implementation	\$26,757
17	20029 - Phone System Replacement	\$106,350
18	20030 - ERP Replacement & Implementation	\$3,794,236
19	20033 - LCK John Circle Drive Pavement Rehab	\$387,770
20	21000 - 2021 Technology Refresh	\$233,297
21	21001 - 2021 Parking Shuttle Buses (5)	\$255,171
22	21004 - Police Vehicle Replacements (1) - DEA FUNDED	\$70,000
23	21008 - 2021 LCK SRE Replacements	\$4,373,130
24	21023 - Open Green Lot overflow lot	\$101,111
25	21025 - LCK Vehicle Service and Security Road Rehab	\$8,776
26	21037 - PMWeb Implementation	\$16,262
27	21051 - Red Lot Camera Upgrade	\$603
28	22000 - Red Lot South Addition	\$534,792
29	22002 - 2022 Technology Refresh	\$18,146
30	22003 - 2022 Parking Shuttle Buses (5)	\$350,000
31	22004 - 2022 CMH Vehicle Replacements	\$65,000
32	22005 - LCK Vehicle Replacement (1)	\$60,000
33	22007 - CMH SRE Replacements	\$1,734,975
34	22008 - LCK FBO Ramp Equipment	\$1,335,501
35	22010 - Asset Management Radio Replacement	\$225,000
36	22023 - NAVAID Control Cable Loop Replacement	\$88,429
37	22025 - Emergency Medical Dispatch (EMD) Implementation	\$81,358
38	22041 - BHS Sick Laser Scanners (2)	\$230,000
39	22042 - ARFF Building Refresh	\$400,000
40	22043 - Replace Street Lights Rickenbacker Pkwy	\$2,326,315
41	22058 - ARFF - Aircraft Hydraulic Extraction rescue equipment	\$64,000
42	22065 - Conversion of Pre-Security Space at Con B	\$522,616
43	22066 - Comm Center Radio Console Replc	\$350,000
44	22067 - Utility Corridor Ph. 2	\$1,222,998
45	22068 - Wide Area Mower	\$125,000
46	22069 - PBB Replacements 2022	\$1,376,105
47	22070 - LCK IT Upgrade for Customs Border Patrol	\$43,688
48	22071 - TZR Main Hangar Roof Rehab (1990 Norton Rd)	\$484,303
49	22073 - Elam Drake Demo and Midfield Wetlands Fill-In	\$301,152
50	22074 - Replace 'C' Roof Sections	\$422,132
51	22122 - New Midfield Terminal	\$35,600,000
52	23003 - 2023 CMH Equipment Replacements	\$240,000
53	23012 - Aruba Hardware Update	\$692,000
54	23014 - 2023 Technology Refresh	\$450,000

55	23026 - Development Infrastructure 2023	\$298,513
56	23031- TZR Roofs (A,B,C Hangars)	\$40,000
57	23046 - 2023 Switchgear Protection (Power Failure Mitigation)	\$600,000
58	23051 - LCK SRE Fuel Dispenser	\$75,000
59	23058 - RTU 3 N. Replace - 625 N. Hamilton	\$92,000
60	23059 - 40 Ton Rooftop Unit Replace - 7250 Starcheck	\$367,000
61	23061 - Daktronics Garage Signage Replacement	\$500,000
62	23065 - 2023 Roofs (C01, C02, & C03)	\$497,966
63	23066 - Replace Garage Skymark HVAC Units	\$360,000
64	23067 - 2023 Roofs (N/S low slope 575 N. Hamilton, Hangar 1)	\$152,500
65	23068 - 2023 GPU Replacement (2 combo 400Hz/28.5v)	\$150,000
66	23069 - 2023 Replace (2) 45 ton PCAUs	\$280,000
67	23070 - 2023 PBB Replacements (2)	\$1,605,000
68	23071 - Replace (2) LCK RTUs (1&3 on terminal roof)	\$230,000
69	23072 - 2023 CMH IT Upgrade for Customs Border Protection	\$183,724
70	23074 - Upgrade 911/Viper System (City of Cbus requirement)	\$169,000
71	23076 - 7250 Parking Lot Rehab	\$141,290
72	23077 - Logging Recorder (Eventide)	\$65,000
73	23078 - SWA Baggage Make Up Expansion	\$250,000
74	23079 - TZR Future Hangar Development	\$208,669
75	23080 - New AirCargo Warehouse Develop (LCK)	\$75,290
76	24003 - CRAA Website Redesign	\$600,000
77	24007 - Taxiway C Relocation Phase 1 & 2	\$9,874,175
78	24042 - Police Cruiser Replacements (3)	\$216,000
79	24043 - Ramp 3 Reconstruction, Phase 3 (Deice Pad)	\$466,672
80	24044 - Taxiway C Relocation Phase 3	\$1,074,036
81	25009 - LCK Construct New Fuel Farm	\$1,049,840
82	26017 - T-Hangar Taxilane A Rehab	\$439,895
83	30023 - Glycol Collection Tanks (2) Interior Lining	\$1,000,000
84	9911B - Consolidated Rental Car Facility	\$55,395
Total		\$86,418,250